

QLD2032 — The 2032 Build Is On

An industry guide to the confirmed venues, transport projects, and procurement pipeline. Analysis based on the 200-page government report.

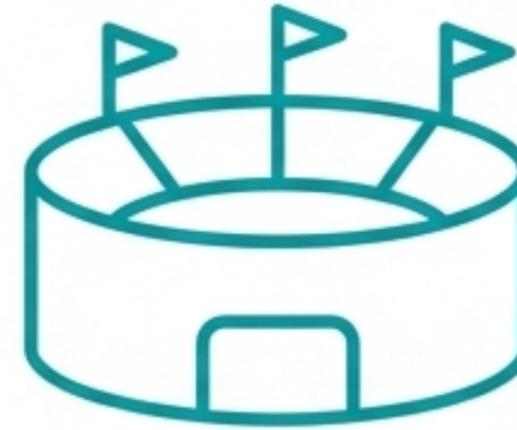
The Bottom Line: The Debate is Over. Delivery Starts Now.

The 100 Day Review has locked in the final infrastructure plan for the Games and beyond. Here are the key decisions that matter for your business.



\$8.79 Billion

Total estimated cost for the new Stadium, Arena, and Minor Venues program.



2 Major Venues

A brand-new Stadium at Victoria Park and a new Arena at Woolloongabba are confirmed.



13+ New & Upgraded Venues

A massive program of works stretching from Cairns to the Gold Coast.



9 Critical Transport Programs

The essential road, rail, and bus projects to connect it all.

Confirmed: A New 63,000-Seat Stadium for Brisbane.

- **Project:** "Brisbane Stadium"
- **Location:** "Victoria Park, Herston"
- **Estimated Cost:** \$3.785 Billion
- **Capacity:** "63,000 seats (legacy mode)"
- **Primary Use:** "The new home for AFL and Cricket, plus major concerts and events. Will host Athletics and Ceremonies during the Games."



Key Takeaway for Contractors: This is a generational, Tier 1 stadium project that will require a vast range of trades and services from early site works in 2027 through to completion.

Confirmed: A New 17,000-Seat Arena at Woolloongabba.

- **Project:** 'Gabba Arena'
- **Location:** 'Former GoPrint site, Woolloongabba'
- **Estimated Cost:** '\$2.385 Billion'
- **Capacity:** '~17,000 seats (legacy sports mode)'
- **Primary Use:** 'Will host Swimming for the Games with a temporary pool, before becoming Brisbane's premier indoor venue for concerts, sports, and events, replacing the ageing Brisbane Entertainment Centre.'



Key Takeaway for Contractors: This is a complex inner-city build next to major transport infrastructure (Cross River Rail), offering significant opportunities for specialised contractors.

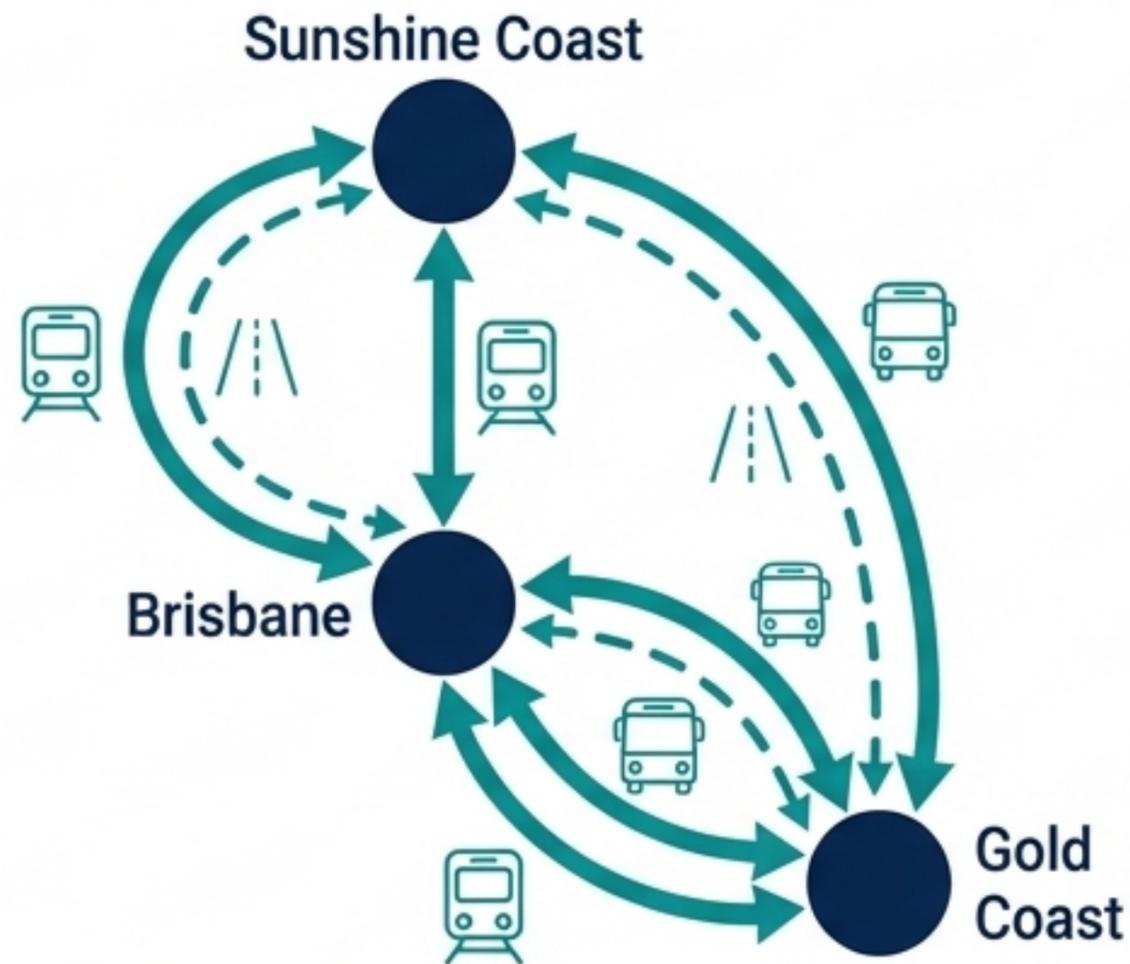
It's Not Just Two Venues: A State-Wide Program of Works.

Beyond the stadium and arena, a \$2.621 billion program of new builds and major upgrades is locked in across Queensland.



Connecting the Games: The Transport Infrastructure Pipeline

To move millions of people, a massive upgrade of Queensland's transport network is required. This means significant opportunities in civil construction and infrastructure.



Nine Critical Programs Summarised:

- **Rail Upgrades:** Logan to Gold Coast Faster Rail (Kuraby to Beenleigh) & Direct Sunshine Coast Rail Line (Beerwah to Birtinya).
- **Bus Priority Corridors:** Major upgrades in Brisbane (Eastern & Northern corridors), Gold Coast (East-West corridors), and across the Sunshine Coast.
- **Road Network Upgrades:** Targeted upgrades to the Games Route Network, including sections of the Bruce Highway, M1 Pacific Motorway, and Gateway Motorway.
- **Systems & Fleet:** A new SEQ Transport Coordination Centre, expanded train control systems (ETCS), and a major uplift in bus and train fleet.

Key Takeaway for Contractors: The transport program represents a huge pipeline of work in rail, roadworks, earthmoving, systems installation, and fleet facilities.

An \$8.8 Billion Pipeline on a Non-Negotiable Deadline

The decisions from the 100 Day Review lock in a massive pipeline of work. The immovable 2032 deadline means projects must move from planning to delivery quickly.



- **Unprecedented Investment:** \$8.791 billion in stadium, arena, and minor venue projects alone, creating a seven-year pipeline of high-value work.
- **Compressed Timelines:** Most major venues are targeting practical completion by mid-2031, requiring an accelerated delivery schedule.
- **Market Capacity Strain:** This volume of work will run concurrently with other major government projects, creating intense demand for labour and resources.

Where the Work Is: A Breakdown by Region

Sunshine Coast

- Sunshine Coast Indoor Sports Centre
- Sunshine Coast Stadium
- Sunshine Coast Mountain Bike Centre
- Direct Sunshine Coast Rail Line

Brisbane

- Brisbane Stadium (Victoria Park)
- Gabba Arena (Woolloongabba)
- Chandler Sports Precinct
- Queensland Tennis Centre
- Key Bus & Road Upgrades



Gold Coast

- Gold Coast Arena (Fully funded by City of Gold Coast)
- Gold Coast Hockey Centre upgrade
- Logan to Gold Coast Faster Rail

Regional Queensland

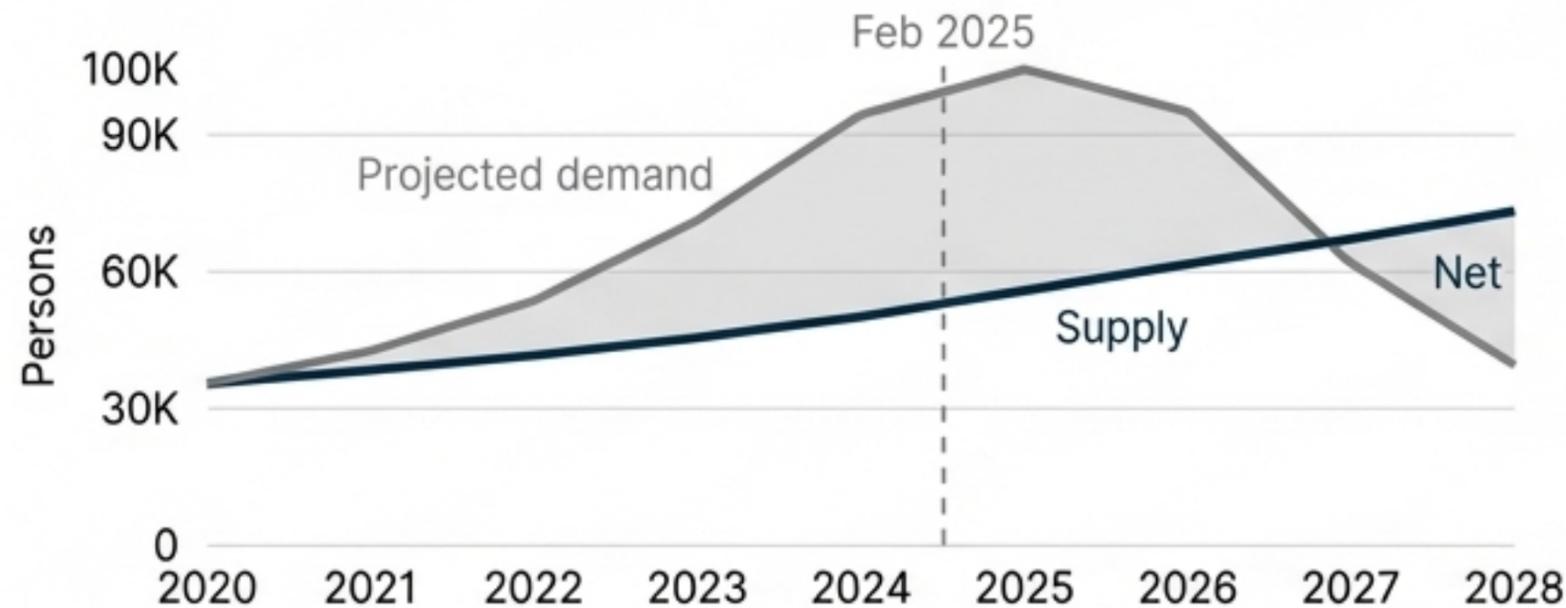
- Barlow Park upgrade (Cairns)
- Toowoomba Showgrounds upgrade (Equestrian)
- Football Preliminaries (Townsville & Cairns)
- \$750M - \$1B 'Games On!' fund for regional sporting infrastructure.

The Biggest Challenge (and Opportunity): A Massive Labour Shortage.

The current infrastructure pipeline is already straining Queensland's construction workforce. The Games projects will significantly increase demand.

"Australia is facing a labour shortage and constrained delivery capacity. This pressure is further exacerbated in Queensland by the current infrastructure pipeline." — *100 Day Review Report*

Projected demand from public infrastructure*



The Data: BuildSkills

Australia projects a significant gap between the normal supply of workers (296,290 in June 2027) and the projected labour demand (363,350 in June 2027).

What This Means for You: Your skills are in high demand. The report recommends a targeted skilled migration strategy and major upskilling programs to fill the gap, creating huge opportunities for existing local trades and contractors.

Preparing for New Delivery Models

To meet the deadline, the government will move beyond traditional contracting. Be ready for a more flexible, partnership-based approach.



Delivery Partner Model

A major partner (like the CLM consortium for London 2012) will be appointed to manage and program-manage the delivery of venues. This means you'll likely be contracting with them, not directly with government.



Public Private Partnerships

Private sector finance and expertise will be leveraged for major assets like the stadium and arena. This creates opportunities for consortia and long-term maintenance contracts.



Flexible Procurement

The report recommends giving the delivery authority (GLICA) exemptions to adopt faster, more innovative procurement approaches to ensure timely and cost-effective delivery.

[ODA client side]

[Delivery Partner]

[Project Delivery team]

Bottom Line: Don't wait for traditional government tenders. Start building relationships and understanding these new models now.

Industry Next Steps: Preparing for Procurement

The work is coming. Here's how to position your business at the front of the line.

1



Join the QLD Industry Procurement Portal at qld2032.com. This is where major projects will look for local suppliers and contractors.

2



Read the 2026 QLD Procurement Guide. It explains what suppliers need to know to be competitive.

Understand the 125km Local Benefits Guide. This is critical for maximizing your weighting in tender evaluations.

3



Start developing your Capability Statement. The QLD 2032 Procurement Strategy encourages it. This is your chance to showcase your skills, experience, and local advantage.

The Timeline to 2032: Key Milestones for Major Projects

While each project has its own schedule, the overall program for major venues like the Brisbane Stadium follows a clear, accelerated path.



Key Takeaway: The window for engaging with delivery partners and preparing for tenders is opening now and will accelerate through 2025-2026.

QLD2032.com: Industry & Infrastructure Portal



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2026 QLD Procurement Guide: What suppliers need to know now →



125km Local Benefits Guide: Maximise your tender weighting →